45th DIRECTING COUNCIL
56th SESSION OF THE REGIONAL COMMITTEE

Washington, D.C., USA, 27 September-1 October 2004

CD45/FR (Eng.)
1 October 2004
ORIGINAL: SPANISH

FINAL REPORT
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### Annexes:

- **Annex A.** Agenda
- **Annex B.** List of Documents
- **Annex C.** List of Participants
1. The 45th Directing Council of the Pan American Health Organization, 56th Session of the Regional Committee of the World Health Organization for the Americas, was held in Washington, D.C., from 27 September to 1 October 2004, as convened by the Director of the Pan American Sanitary Bureau.

Participants

2. The following Members and Participating States and Associate Members of the Pan American Health Organization were represented: Antigua and Barbuda, Argentina, Bahamas, Barbados, Belize, Bolivia, Brazil, Canada, Chile, Colombia, Costa Rica, Cuba, Dominica, Dominican Republic, Ecuador, El Salvador, France, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Netherlands, Nicaragua, Panama, Paraguay, Peru, Puerto Rico, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines, Suriname, Trinidad and Tobago, United Kingdom, United States of America, Uruguay, and Venezuela. The Government of Spain was represented as an Observer State. The Executive Committee was represented by Hon. Herbert Sabaroche (Dominica), its President, and Mr. Salvador Rodezno Fuentes (Honduras), its Vice President.

3. The Council was also attended by Dr. Jong-wook LEE, Director-General of the World Health Organization. The following intergovernmental agencies were represented: Caribbean Community, Economic Commission for Latin America and the Caribbean, Hipólito Unanue Agreement, Inter-American Development Bank, Inter-American Institute for Cooperation on Agriculture, International Atomic Energy Agency, Joint United Nations Program on HIV/AIDS, Organization of American States, and the World Bank. Representatives of 19 nongovernmental organizations attended.

Opening of the Council

4. The Council was opened by the outgoing President (Bahamas), represented by the Hon. Senator Marcus Bethel. Speakers at the opening ceremony were Dr. Mirta Roses Periago, Director, Pan American Sanitary Bureau; Hon. Tommy Thompson, Secretary, Health and Human Services of the United States of America; and Dr. Jong-wook LEE, Director-General of the World Health Organization.

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1 This Final Report is in the nature of a summary and should thus be read in conjunction with the Proceedings of the Session, where the topics are explored in greater detail.
Officers

5. Pursuant to Rule 20 of the Rules of Procedure, the Head of Delegation of the Bahamas, which occupied the Presidency of the 44th Directing Council, presided until the elections for office of the 45th Council. As a result of the elections, the following delegates served as officers:

- **President:** Nicaragua, Dr. José Antonio Alvarado
- **Vice Presidents:** Cuba, Dr. José Ramón Balaguer Cabrera; Peru, Dr. Pilar Mazzetti Soler
- **Rapporteur:** Guyana, Hon. Leslie Ramsammy
- **Secretary ex officio:** Director, Pan American Sanitary Bureau, Dr. Mirta Roses Periago

6. During the fifth and seventh meetings, Dr. Pilar Mazzetti Soler (Peru) and Dr. José Ramón Balaguer Cabrera (Cuba), respectively, substituted for Dr. José Antonio Alvarado as President.

Committee on Credentials

7. The Committee on Credentials was appointed pursuant to Rule 31 of the Rules of Procedure and was constituted as follows:

- **President:** Ecuador, Dr. Teófilo Lama Pico
- **Members:** Antigua and Barbuda, Hon. H. John Maginley; Paraguay, Dr. Jorge Palacios

8. The Committee on Credentials met twice and submitted its reports at the first and sixth meetings.

General Committee

9. With the election of France, Mexico, and United States of America to the General Committee, pursuant to Rule 32 of the Rules of Procedure the Committee was constituted as follows:
10. The General Committee met twice and submitted its respective reports at the second and seventh meetings of the Council.

**Working Parties**

11. At the first meeting, a working party, consisting of the Delegates of Canada, El Salvador, and Saint Kitts and Nevis, was established to study the application of Article 6.B of the PAHO Constitution to Member States more than two years in arrears in the payment of their quota contributions. The working party met once and submitted its report at the third meeting of the Council, at which time Resolution CD45.R1 on the subject was adopted.

**Other Matters**

12. In addition to the topics reflected in the resolutions and decisions and the agenda reproduced in their entirety in the present report, the following matters are noted.

13. At the first meeting:

- Dr. Jong-wook LEE, Director-General of the World Health Organization, made a presentation at the opening session, in which he emphasized the need for international cooperation for security, equity, and unity in public health, fundamental principles of the WHO Constitution.
Mr. Miguel Ángel Rodríguez, Secretary General of the Organization of American States addressed the Council, reviewing the work of the OAS and the importance of cooperation between the OAS and PAHO in undertaking the challenges of the countries of the Region.

A minute of silence was held in sympathy for the victims of the recent hurricanes in the Bahamas, Barbados, Cayman Islands, Cuba, Dominican Republic, state of Florida, Grenada, Haiti, and Saint Lucia.

At the second meeting, Item 10.2 Report of the XIII Inter-American Conference of Ministers of Labor was discussed, with the participation of three ministers of labor, underlining the need to improve the health and safety of the workers of the Americas and stressing the importance of international cooperation in this endeavor. A decision resulted from this item.

Also, at the second meeting, the PAHO Award for Administration, 2004, was presented to Dr. Gastão de Souza Campos of Brazil; the Abraham Horwitz Award for Leadership in Inter-American Health, 2004, was presented to Dr. Eduardo Salazar-Lindo, of Peru; and the Manuel Velasco-Suárez Award in Bioethics, 2004, was presented to Prof. María Graciela de Ortúzar, of Argentina.

The fourth meeting was devoted to a Special Session on the 25th Anniversary of the Declaration of Alma-Ata (Item 8), which included a special commemorative video presentation. Seven ministers of health, from different subregions, gave expositions on the importance of primary health care for the country and/or the subregion they represented. The need to establish a new regional agreement on primary health care and its role in national health development and the strengthening of the health infrastructure was underscored.

At the fifth meeting, the Delegate of Haiti read a statement from the Minister of Health about the great devastation in Haiti caused by hurricane Jeanne and thanking governments and national and international organizations that have assisted the country at this difficult time.

Meetings

The Directing Council held nine meetings.
Resolutions and Decisions

Resolutions

CD45.R1: Report on the Collection of Quota Contributions

THE 45th DIRECTING COUNCIL,

Having considered the report of the Director on the collection of quota contributions (Document CD45/17 and Add. I), and the concern expressed by the 134th Session of the Executive Committee with respect to the status of the collection of quota contributions;

Noting that all Member States subject to an approved deferred payment plan are in compliance with their plans; and

Noting that Venezuela is no longer subject to Article 6.B of the Constitution,

RESOLVES:

1. To take note of the report of the Director on the collection of quota contributions (Document CD45/17 and Add. I).

2. To express appreciation to those Member States that have already made payments in 2004, and to urge all Members in arrears to meet their financial obligations to the Organization in an expeditious manner.

3. To congratulate the Member States that have fully met their quota obligations through 2004.

4. To compliment the Member States which have made significant payment efforts to reduce quota arrearages for prior years.

5. To take note that all Member States are in compliance with their approved payment plans and therefore shall retain the right to vote.

6. To restore the voting rights of Venezuela at this 45th Directing Council.

7. To request the Director to:
(a) continue to monitor the implementation of special payment agreements by Member States in arrears for the payment of prior years’ quota assessments;

(b) advise the Executive Committee of Member States’ compliance with their quota payment commitments;

(c) report to the 46th Directing Council on the status of the collection of quota contributions for 2005 and prior years.

(Third meeting, 28 September 2004)

CD45.R2: Election Of Three Member States To The Executive Committee On The Expiration Of The Periods Of Office Of Dominican Republic, Honduras, And Peru

THE 45th DIRECTING COUNCIL,

Bearing in mind the provision of Articles 4.D and 15.A of the Constitution of the Pan American Health Organization; and

Considering that Canada, Cuba, and Venezuela were elected to serve on the Executive Committee upon the expiration of the periods of Dominican Republic, Honduras, and Peru,

RESOLVES:

1. To declare Canada, Cuba, and Venezuela elected to membership on the Executive Committee for the period of three years.

2. To thank Dominican Republic, Honduras, and Peru for the services rendered to the Organization during the past three years by their delegates on the Executive Committee.

(Sixth meeting, 29 September 2004)
CD45.R3:  Millennium Development Goals and Health Targets

THE 45th DIRECTING COUNCIL,

Having seen the report, “Millennium Development Goals and Health Targets” (Document CD45/8);

Acknowledging the goals of the United Nations Millennium Declaration and the strong commitment of the governments of the Region to their attainment;

Recognizing the close link between the goals of the United Nations Millennium Declaration and PAHO/WHO’s vision of health for all; and

Understanding the importance of the achievement of the goals of the United Nations Millennium Declaration for the reduction of health inequalities in the Region of the Americas,

RESOLVES:

1. To request the Members States to:

(a) prepare and execute national plans of action for the attainment of the United Nations Millennium Development Goals and the effective programming of development assistance resources;

(b) strengthen the political commitment to the goals of the United Nations Millennium Declaration at all levels of governance and consider the achievement of the goals a priority in regional, subregional, national, and local economic and social development plans;

(c) increase awareness and ownership of the health priorities set by the goals of the United Nations Millennium Declaration at the country level through a wide range of policy dialogues, partnerships, and intersectoral action;

(d) foster partnerships on the attainment of the development goals of the United Nations Millennium Declaration in subregional political and economic fora in order to strengthen Member States’ commitment to health and social development with shared responsibility;

(e) intensify action on national health development and social protection in health, particularly at national and subnational levels to support progress on the goals of the United Nations Millennium Declaration;
(f) better integrate national efforts to attain the goals of the United Nations Millennium Declaration with initiatives on health goals and targets and outcome-oriented health policies in the Americas;

(g) engage and increase cooperation with other partners to advance the agenda of the goals of the United Nations Millennium Declaration at regional, subregional, and country levels;

(h) support a strong civil society involvement at all levels to attain the goals of the United Nations Millennium Declaration, with a view to especially include adolescents, women, persons with disabilities, ethnic and racial groups, and indigenous populations;

(i) improve measurement and routine monitoring of progress of the attainment of the goals of the United Nations Millennium Declaration through high-quality, disaggregated health data;

(j) initiate, facilitate, and support research to strengthen the evidence base for the attainment of the goals of the United Nations Millennium Declaration and generate new knowledge, in particular relating to synergies for health.

2. To request the Director to:

(a) renew efforts to support countries in the development and implementation of national plans of action for the attainment of the goals of the United Nations Millennium Declaration and in the effective programming of development assistance resources;

(b) continue to utilize the goals of the United Nations Millennium Declaration as a critical element of PAHO’s cooperation in all relevant technical areas, particularly for those countries and population groups with the greatest need to attain the development goals of the United Nations Millennium Declaration;

(c) continue to integrate and mainstream the goals of the United Nations Millennium Declaration in the PAHO program of work and in the results-based management;

(d) intensify efforts for mobilizing human and financial resources and partnerships to support the countries in the Americas in implementing their national strategies as applied to the goals of the United Nations Millennium Declaration that focus on health;
(e) integrate PAHO’s work on the goals of the United Nations Millennium Declaration with other strategic efforts in health development in the Region of the Americas, including the efforts by subregional and regional bodies, the poverty reduction strategies of the United Nations and development banks, and investment in health systems strengthening;

(f) provide technical support to the regional meeting of ministers of health that will take place in Argentina, in June 2005, to assess progress on the health-related goals of the United Nations Millennium Declaration;

(g) continuously monitor the national and regional advancement towards the health-related goals, evaluate experiences, and share best practices among countries.

(Sixth meeting, 29 September 2004)

**CD45.R4: Strategy for Increasing the Rate of Collection of Quota Assessments - Amendments to the PAHO Financial Regulations**

**THE 45th DIRECTING COUNCIL,**

Having considered the recommendation of the Executive Committee and the report of the Director on the strategy for increasing the rate of collection of quota assessments (Document CD45/16);

Noting that while quota collections for the 2002-2003 biennium exceeded amounts collected in each of the last three biennia, the Director is committed to improving the collection rate of quota arrearages; and

Noting the proposed strategy to improve the collection rate would require a revision to the Organization’s Financial Regulations and Rules,

**RESOLVES:**

1. To take note of the recommendation of the Executive Committee and the report of the Director on the Strategy for Increasing the Rate of Collection of Quota Assessments (Document CD45/16).

2. To thank the Member States that have already made payments for 2004 and to urge the other Member States to pay all their outstanding contributions as soon as possible.
3. To approve the revision to the Organization’s Financial Regulations, permitting payment of quota assessments in local currency, as follows:

**Financial Regulation VI**

6.6 Contributions shall be assessed in U.S. dollars and paid in U.S. dollars, and shall be paid in either U.S. dollars or such other currency or currencies as the Director shall determine.

6.7 Payments in currencies other than U.S. dollars shall be credited to Members’ accounts at the United Nations rate of exchange in effect on the date of receipt by the Pan American Health Organization or at the market rate of exchange should conversion of excess currency be deemed prudent.

Former Financial Regulations 6.7 through 6.9 shall be renumbered 6.8 through 6.10.

4. To thank the Director for her initiatives and request that she continue to inform the Member States of any balances due and to report to the 46th Directing Council on the status of the collection of quota contributions.

(Seventh meeting, 30 September 2004)

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**THE 45th DIRECTING COUNCIL,**

Having considered Documents CD45/6 and CD45/INF/2, which refer to the draft program budget of the World Health Organization for the Financial Period 2006-2007, to be financed from both the regular budget and other sources of funds;

Welcoming the continuing efforts made throughout the Organization to strengthen coordination and accountability in a results-based management framework;

Concerned with the decline of the regular budget allocation to the Region over the last three biennia as a consequence of the implementation of Resolution WHA51.31;

Welcoming the Director-General’s commitment to allocate a greater share of resources (both regular and other sources) to Regions and countries; and
Appreciating that the tentative proposed allocation, particularly in the regular budget portion, would increase the share of resources to the Region of the Americas, with respect to previous biennia,

**RESOLVES:**

1. To request the Director to transmit to the Director-General of WHO the views of the 56th session of the Regional Committee of the Americas on the Proposed WHO Program Budget for 2006-2007, so that these can be taken into consideration when the program budget is further reviewed and discussed at the 114th Executive Board and at the 58th World Health Assembly.

2. To support the Director-General’s policy of the proposed shift of resources to Regions and countries as expressed in the draft program budget of the World Health Organization.

3. To request WHO to consider the specific needs of the Region of the Americas, in particular the prioritization of Key Countries in greatest need and the greater vulnerability of the small island states, in the development of criteria for the strategic allocation of resources, from both regular and other sources, to the different Regions of WHO.

*(Seventh meeting, 30 September 2004)*

**CD45.R6: Regional Program Budget Policy**

**THE 45th DIRECTING COUNCIL,**

Having considered Document CD45/7 and its Addendum, which presents a new Regional Program Budget Policy that defines a new way of allocating resources within the Organization;

Recalling the Managerial Strategy for the Work of the Pan American Sanitary Bureau in the Period 2003-2007, which states that the program budget would need to be strategic and flexible to support the implementation of the 11th General Program of Work of WHO and the Strategic Plan 2003-2007 for the Pan American Sanitary Bureau;

Further recalling Resolution CD44.R10 of the 44th Directing Council, which noted the need to update the regional program budget policy to define criteria for a more equitable budgetary allocation among countries;
Aware that the Fifty-seventh World Health Assembly has terminated Resolution WHA51.31 and has called for a new method for allocation of resources across the Regions of WHO, and a framework for guiding the formulation of the program budgets of WHO;

Noting the increased focus on countries, in particular the Key Countries identified in the Strategic Plan 2003-2007 for the Pan American Sanitary Bureau, as well as the Director-General’s proposal for shifting resources to the Regions and countries;

Concerned that countries of the Americas should intensify efforts to attain the targets for the goals of the United Nations Millennium Declaration and other regional goals by 2015;

Recognizing that countries that have achieved basic health indicators continue to be challenged and to require external assistance, yet notwithstanding, in the spirit of solidarity have agreed to the redistribution of resources to countries of greater need; and

Considering the comments made by the Executive Committee and the Directing Council,

RESOLVES:

1. To thank the Consultative Group on the PAHO Regional Program Budget Policy and the Secretariat for its efforts to develop criteria for the allocation of regular and extrabudgetary funds by functional level and area of work, and among countries.

2. To take note of the proposed model for allocation of resources among countries.

3. To approve the new PAHO Regional Program Budget Policy as contained in Document CD45/7, with the following amendments:

(a) In the reallocation of resources among countries, no country’s core allocation should be reduced by more than 40% of its proportional allocation among countries as approved in the Biennial Program Budget, 2004-2005.

(b) The allocation to Key Countries, as identified in the Strategic Plan 2003-2007 for the Pan American Sanitary Bureau (Bolivia, Guyana, Haiti, Honduras, and Nicaragua), will be protected so that they do not experience reduction of their proportional share of the core budget with respect to the Biennial Program Budget, 2004-2005.
(c) The minimum level for the subregional component of the program budget is increased to 7%.

(d) The objectives for the use of the variable allocation among countries will be presented to the Subcommittee on Planning and Programming for approval at the time of presentation of the proposed Biennial Program Budget.

4. To ensure that the country allocations in future PAHO program budgets, approved by the Council, are guided by the model approved in operative paragraph 3 above, to be phased in over three biennia, in consultation with the countries, to ensure the least disruption to technical cooperation programs.

5. To promote a prioritization in the allocation among areas of work that is consistent with the attainment of the health-related goals of the United Nations Millennium Declaration.

6. To request the Director to:

(a) apply the new Regional Program Budget Policy in the formulation of future program budgets, as decided by the Directing Council;

(b) present to the Directing Council or Pan American Sanitary Conference a thorough evaluation of the Regional Program Budget Policy after two biennia of implementation to ensure that it continues to respond to the changing health needs and equitable allocation of resources;

(c) collaborate with Member States to promote more effective modes of cooperation and to strengthen the capacity of those countries that will be receiving greater resources to ensure their effective and efficient use;

(d) ensure that the health information systems of all countries are improved to provide, among other things, reliable data that could be used for refining the model for allocation of resources among countries.

(Eighth meeting, 30 September 2004)
**CD45.R7: Access to Medicines**

**THE 45th DIRECTING COUNCIL,**

Having considered the report of the Director on Access to Medicines (Document CD45/10);

Bearing in mind that access to medicines and other critical public health supplies is a global priority, mandated through the United Nations Millennium Declaration;

Taking into account the insufficient and inequitable access to essential medicines and other public health supplies that exist in countries of the Americas, not only for products required in the treatment of HIV/AIDS, TB, and malaria, but also products used in the prevention and treatment of noncommunicable diseases, such as diabetes, hypertension, cancer, renal insufficiency, and other diseases of public health significance;

Considering the challenges that Member States face in addressing the problem, in particular, in the selection of quality products, financing, procurement, cost containment, intellectual property regulation, and supply management; and

Acknowledging the achievements of countries in the Americas in developing medicines policy based on principles of safety, quality, and efficacy, and in collaborating to develop regulatory capacity in the Region through fora, such as the Pan American Network for Drug Regulatory Harmonization,

**RESOLVES:**

1. To urge Member States to:
   
   (a) assign priority to the issue of access to essential medicines and other public health supplies, addressing the determinants of access at the national level with special focus on poor and marginalized populations;
   
   (b) develop generic drug policies as a means to increase the availability and affordability of essential medicines, ensuring product quality and safety through effective regulation and promoting rational use through incentives aimed at both providers and users;
   
   (c) promote policies for the prescription of drugs by generic name, with the object of reducing the impact of health expenditure, especially on the poorest populations, introducing competitive pricing in the markets, promoting rational use, and thus, improving access, while guaranteeing the safety and efficacy of drugs;
(d) continue to implement a broad range of cost containment strategies for essential public health supplies to maximize efficiency and resource utilization, and to monitor and evaluate the impact of such strategies on price and access;

(e) implement in the Region of the Americas Resolution WHA57.14 of the Fifty-seventh World Health Assembly, specifically to adapt national legislation in order to maximize the flexibilities contained in the World Trade Organization’s Agreement on Trade-related Aspects of Intellectual Property Rights (TRIPS), and to encourage that bilateral trade agreements take into account the Doha Ministerial Declaration on the TRIPS Agreement and Public Health;

(f) acknowledge the importance of supply management in ensuring continuity in access to medicines and essential public health supplies, and to strengthen accordingly pharmaceutical supply management systems.

2. To urge the Director to:

(a) support the development of networks and partnerships with the active participation of key stakeholders to implement a program of work promoting the development of generic medicine policies in the Region, the development and monitoring of cost containment strategies in accordance with applicable international laws and agreements and the strengthening of supply management capacity;

(b) continue to strengthen the Regional Revolving Fund for Strategic Public Health Supplies as a procurement mechanism in support of the technical program of work in promoting access to essential medicines in the Region;

(c) emphasize promotion of the rational use of drugs through appropriate prescription, distribution, and use;

(d) attempt to identify mechanisms for promoting research and development in the field of drugs for neglected diseases;

(e) assist the Member States in the implementation of Resolutions WHA56.27, Intellectual property rights, innovation and public health, and WHA57.14, Scaling up treatment and care within a coordinated and comprehensive response to HIV/AIDS;

(f) continue encouraging efforts to implement the Pharmaceutical Clearinghouse of the Americas to facilitate actions aimed at promoting access to drugs in the Member States.

(Ninth meeting, 1 October 2004)
CD45.R8: Disaster Preparedness and Response

THE 45th DIRECTING COUNCIL,

Noting that the current hurricane season has caused great devastation in Bahamas, Cayman Islands, Cuba, Dominican Republic, Grenada, Haiti, Jamaica, and United States of America and has raised an overwhelming expression of solidarity at this 45th Directing Council, particularly for Haiti, where it has exacerbated an already difficult situation;

Considering that in the last decade more than 24 million people have lost loved ones, homes, workplaces, and personal possessions to disasters and noting that the same number of people has been left without health services in the aftermath of disasters due to the loss of or severe damage to health facilities, with direct losses estimated at US$ 3.12 billion, and that similar natural disaster events are bound to increase in frequency and magnitude;

Mindful of the existence of a regional disaster task force and administrative arrangements of the Secretariat to provide immediate assistance to affected countries;

RESOLVES:

1. To urge Member States to further strengthen their own disaster preparedness and mitigation programs through appropriate allocation of resources and political support to ensure that the health sector remains operational when the affected population most needs

2. To urge Member States to adopt “Hospitals Safe from Disasters” as a national risk reduction policy, set the goal that all new hospitals are built with a level of protection that better guarantees their remaining functional in disaster situations, and implement appropriate mitigation measures to reinforce existing health facilities, particularly those providing primary care.

3. To thank the Director and the Secretariat for the immediate and effective mobilization of disaster management experts to facilitate international health coordination and provide public health assistance to the affected countries.

4. To urge the Director to mobilize resources to strengthen the response capacity of the Organization’s disaster task force for the immediate mobilization of regional expertise and other resources, with special consideration for the most affected priority countries such as Haiti.
5. To request the Director to further improve the disaster management capacity of the Secretariat and to continue supporting Member States in building capacity including increased training opportunities for disaster preparedness, mitigation, and response.

(Ninth meeting, 1 October 2004)

**CD45.R9: Observatory of Human Resources in Health**

**THE 45th DIRECTING COUNCIL,**

Having considered Document CD45/9 on the Observatory of Human Resources in Health, as well as Resolution CE128.R3 on the Development and Strengthening of Human Resources Management in the Health Sector (2001); and

Recognizing the importance of the development of effective human resources policies and plans to achieve universal access to quality health services and meet priority health needs of our populations,

RESOLVES:

1. To request the Member States to:

   (a) address persistent and emerging issues related to the availability, composition, distribution, and performance of human resources in health, which constitute major obstacles to the goal of universal access to quality health services and equity in health;

   (b) exert effective leadership in establishing a national agenda for human resources development and promote the active involvement of relevant stakeholders in all phases of the policy-making process;

   (c) invest in the development of human resources to support the strategy of primary health care and the delivery of essential public health functions, as a critical contribution to the attainment of the goals of the United Nations Millennium Declaration;

   (d) explore ways to better address the complexities of active recruitment of health professionals from the developing countries within a framework of managed migration;
(e) intensify their involvement in the Observatory of Human Resources in Health, as an appropriate strategy to define priorities and formulate sustainable policies.

2. To request the Director to:

(a) intensify technical cooperation with Member States in developing and implementing effective human resources policies and plans;

(b) promote technical cooperation between countries as an appropriate mechanism to address human resources issues of common interest, including continuing education programs;

(c) expand the scope of the Initiative of the Observatory of Human Resources to address new challenges to the development of human resources;

(d) contribute to the creation of a regional strategy to address priority problems derived from the flow of human resources among countries, including the promotion of the concept of responsible management of migration;

(e) evaluate the Initiative during the 2006-2007 biennium to define future developments in PAHO’s technical cooperation in this field.

(Ninth meeting, 1 October 2004)

CD45.R10: Scaling-Up of Treatment within a Comprehensive Response to HIV/AIDS

THE 45th DIRECTING COUNCIL,

Having considered the report, “Scaling-up of Treatment within a Comprehensive Response to HIV/AIDS” (Document CD45/11);

Recognizing the escalating epidemic of HIV/AIDS in Latin America and the Caribbean with more than 2 million people living with HIV/AIDS in the region and having lost 200,000 lives to AIDS in 2003;

Acknowledging that the Caribbean has the second highest prevalence rates of HIV/AIDS in the world after sub-Saharan Africa and that the prevalence rates are rapidly growing in Central America;

Cognizant that the HIV/AIDS epidemic is challenging health systems in all countries of the Americas;
Considering that attention to treatment of people living with HIV/AIDS in the Americas has not kept pace with prevention efforts, due until recently to the high costs of medication and considerable stigma and discrimination resulting in the limited use of counseling and testing services;

Taking into account the technological developments, successful interventions, and closer partnerships among stakeholders, as well as increased financial opportunities for scaling-up access to treatment for people living with HIV/AIDS; and

Considering the launching of the “3 by 5” Initiative by the Director-General of the World Health Organization,

RESOLVES:

1. To urge Member States to:

   (a) scale up efforts to treat HIV/AIDS/STI within the context of a comprehensive response to the epidemic;

   (b) strengthen health systems for the effective response to the challenges of HIV/AIDS/STI, and to expand links with related services, including those of tuberculosis and maternal-and-child health;

   (c) ensure the effective, reliable supply of medicines, diagnostics, and other commodities necessary for scaling-up of treatment;

   (d) ensure an enabling environment, including political commitment and leadership, partnerships, and community mobilization; work jointly with their international and national partners, including civil society, and organizations of people living with HIV/AIDS to promote the “3 ones”;

   (e) sustain and reinforce prevention activities and the reduction of stigma within the health services, especially those to prevent mother-to-child transmission, voluntary counseling and testing, control of STI and the elimination of congenital syphilis, and services for vulnerable groups, including women, children, youth, men who have sex with men, migrants, sex workers, intravenous drug users, prisoners, and families of persons living with HIV/AIDS;

   (f) collaborate with civil society, United Nations agencies, and other sectors to sustain and reinforce the reduction of stigma and discrimination in various contexts according to national laws;
(g) strengthen the surveillance capacity of technical programs to monitor the trends in the epidemic and the impact of interventions, adjusting national responses and strategies accordingly;

(h) track the flow of internal and external resources to support the comprehensive response to HIV/AIDS and to identify the necessary resources for scaling-up treatment.

2. To request the Director to:

(a) continue to develop mechanisms to scale up treatment within a comprehensive response to HIV/AIDS in the Americas, including the expansion of the Regional Revolving Fund for Strategic Health Supplies, the application of tools and guidelines, human resource development and training, and other appropriate measures in support of health systems and services strengthening;

(b) articulate and consolidate PAHO efforts for scaling-up treatment with the global “3 by 5” Initiative promoted by World Health Organization so Member States benefit from the synergies of these endeavors;

(c) continue to foster partnerships with the cosponsoring agencies of the Joint United Nations Program on AIDS (UNAIDS), as well as with other institutions and agencies in the fight against HIV/AIDS in the Americas;

(d) continue to promote the sharing of regional and extraregional experiences and capacity development in HIV/AIDS/STI prevention and control;

(e) promote exchange of information on the sources and procurement of ARVs in order to increase access to those medications among Member States.

(Ninth meeting, 1 October 2004)

Decisions

CD45(D1): Report of the XIII Inter-American Conference of Ministers of Labor

The Directing Council, having considered and noted the report of the XIII Inter-American Conference of Ministers of Labor and the proposals made, and appreciating the efforts and commitment of the Ministers of Labor to improve the health and safety of the workers in the Americas,
1. DECIDES to request the Director that the Pan American Sanitary Bureau join the initiatives of the Organization of American States, regarding the strategic alliance between the health and labor sectors in the Americas, facilitate the implementation of the referred initiatives, and report on the progress made to the Governing Bodies;

2. DECIDES to request that the Director propose the inclusion of a session with the pro tempore presidents of the Inter-American Conference of Ministers of Labor and with the participation of the Ministers of Education in the preparatory meeting of the Ministers of Health and Environment of the IV Summit of the Americas in order to articulate the work of the labor, environment, and education sectors in relation to the working conditions and employment, particularly in the health sector.

**CD45(D2): Committee on Credentials**

Three delegates, from Antigua and Barbuda, Ecuador, and Paraguay, respectively, were appointed members of the Committee on Credentials.

(First meeting, 27 September 2004)

**CD45(D3): Officers**

Nicaragua (Dr. José Antonio Alvarado) was elected to the Presidency, Cuba (Dr. José Ramón Balaguer Cabrera) and Peru (Dr. Pilar Mazzetti Soler) to the Vice Presidencies, and Guyana (Dr. Leslie Ramsammy) to the office of Rapporteur.

(First meeting, 27 September 2004)


Three delegates, from Canada, El Salvador, and Saint Kitts and Nevis, respectively, were elected members of the Working Party.

(First meeting, 27 September 2004)
CD45(D5): General Committee

Three delegates, from France, Mexico, and United States of America, respectively, were elected members of the General Committee.

(First meeting, 27 September 2004)

CD45(D6): Agenda

Pursuant to Rule 10 of the Rules of Procedure, the Directing Council adopted the provisional agenda, (Document CD45/1) presented by the Director, with one modification. Item 10.1 Report of the Extraordinary Meeting of the Hemispheric Committee for the Eradication of Foot-and-Mouth Disease was eliminated, because the meeting was not able to be held before the present Council as had been anticipated.

(First meeting, 27 September 2004)

CD45(D7): Annual Report of the Director of the Pan American Sanitary Bureau


(Second meeting, 27 September 2004)

CD45(D8): Annual Report of the President of the Executive Committee

The Directing Council took note of the report of the President of the Executive Committee on the activities of the Committee and its subcommittees in the period between September 2003 and September 2004.

(Second meeting, 27 September 2004)


(Third meeting, 28 September 2004)
**CD45(D10): Joint Coordinating Board of the UNDP/World Bank/WHO Special Program for Research and Training in Tropical Diseases**

Cuba was selected to designate a representative to the Joint Coordinating Board of the UNDP/World Bank/WHO Special Program for Research and Training in Tropical Diseases for a three-year term beginning 1 January 2005.

*(Sixth meeting, 29 September 2004)*

**CD45(D11): International Coordination Council of the Pan American Institute for Food Protection and Zoonoses (INPPAZ)**

Chile was selected to designate a representative to the International Coordination Council of the Pan American Institute for Food Protection and Zoonoses (INPPAZ) for a three-year term beginning 1 January 2005.

*(Sixth meeting, 29 September 2004)*
IN WITNESS WHEREOF, the President of the 45th Directing Council, Delegate of Nicaragua, and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the English and Spanish languages, the two texts being equally authentic.

DONE in Washington D.C., United States of America, this first day of October in the year two thousand and four. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau and shall send copies thereof to the Member States of the Organization.

______________________________
José Antonio Alvarado
President of the 45th Directing Council
Delegate of Nicaragua

______________________________
Mirta Roses Periago
Secretary ex officio of the 45th Directing Council
Director of the Pan American Sanitary
AGENDA

1. Opening of the Session

2. Invited Speaker

3. Procedural Matters
   3.1 Appointment of the Committee on Credentials
   3.2 Election of the President, Two Vice Presidents, and the Rapporteur
   3.3 Establishment of a Working Party to Study the Application of Article 6.B of the PAHO Constitution
   3.4 Establishment of the General Committee
   3.5 Adoption of the Agenda

4. Constitutional Matters
   4.1 Annual Report of the President of the Executive Committee
   4.2 Annual Report of the Director of the Pan American Sanitary Bureau
   4.3 Election of Three Member States to the Executive Committee on the Expiration of the Periods of Office of Dominican Republic, Honduras, and Peru

5. Program Policy Matters
   5.2 Regional Program Budget Policy
   5.3 Millennium Development Goals and Health Targets
5. **Program Policy Matters (cont.)**

5.4 Observatory of Human Resources in Health

5.5 Access to Medicines

5.6 Scaling-Up of Treatment within a Comprehensive Response to HIV/AIDS

5.7 International Health Regulations: Perspectives from the Region of the Americas

5.8 WHO’s Eleventh General Program of Work

5.9 Ten-year Evaluation of the Regional Core Data in Health Initiative

5.10 Report of the Advisory Committee on Health Research

6. **Administrative and Financial Matters**

6.1 Strategy for Increasing the Rate of Collection of Quota Assessments

6.2 Report on the Collection of Quota Contributions


7. **Committee Matters**


7.2 Selection of One Member State from the Region of the Americas Entitled to Designate a Person to Serve on the Joint Coordinating Board of the UNDP/World Bank/WHO Special Program for Research and Training in Tropical Diseases (TDR), on the Expiration of the Period of Office of Cuba

7.3 Selection of One Member State Entitled to Designate a Representative to the International Coordination Council of the Pan American Institute for Food Protection and Zoonoses (INPPAZ), on the Expiration of the Period of Office of Guatemala
8. Special Session on the 25th Anniversary of the Declaration of Alma-Ata

9. Awards
   9.1 PAHO Award for Administration, 2004
   9.2 Abraham Horwitz Award for Leadership in Inter-American Health, 2004
   9.3 Manuel Velasco-Suárez Award in Bioethics, 2004
   9.4 Jacques Parisot Foundation Fellowship Award, 2004

10. General Information Matters
   10.1 Report of the Extraordinary Meeting of the Hemispheric Committee for the Eradication of Foot-and-Mouth Disease
       [Item and document deleted from the Agenda]
   10.2 Report of the XIII Inter-American Conference of Ministers of Labor
   10.3 Resolutions and Other Actions of the Fifty-seventh World Health Assembly of Interest to the Regional Committee
   10.4 Report on Reducing the Impact of Disasters on Health Facilities

11. Other Matters
LIST OF DOCUMENTS

**Diverse Documents**

CD45/DIV/2
Special Session on the 25th Anniversary of the Declaration of Alma-Ata

**Official Documents**

*Off. Doc. 315*

**Working Documents**

CD45/1, Rev.1 and CD45/WP/1, Rev. 2
Agenda and Program of Meetings

CD45/3
Annual Report of the President of the Executive Committee

CD45/4
Annual Report of the Director of the Pan American Sanitary Bureau

CD45/5
Election of Three Member States to the Executive Committee on the Expiration of the Periods of Office of Dominican Republic, Honduras, and Peru

CD45/6

CD45/7 and Corrig. 1
Regional Program Budget Policy

CD45/8 and Corrig. 1
Millennium Development Goals and Health Targets

CD45/9
Observatory of Human Resources in Health

CD45/10
Access to Medicines
Working Documents (cont.)

CD45/11 Scaling-Up of Treatment within a Comprehensive Response to HIV/AIDS

CD45/12 International Health Regulations: Perspectives from the Region of the Americas

CD45/13 WHO’s Eleventh General Program of Work

CD45/14 Ten-year Evaluation of the Regional Core Data in Health Initiative

CD45/15 Report of the Advisory Committee on Health Research

CD45/16 Strategy for Increasing the Rate of Collection of Quota Assessments


CD45/19 Selection of One Member State from the Region of the Americas Entitled to Designate a Person to Serve on the Joint Coordinating Board of the UNDP/World Bank/WHO Special Program for Research and Training in Tropical Diseases (TDR), on the Expiration of the Period of Office of Cuba

CD45/20 Selection of One Member State Entitled to Designate a Representative to the International Coordination Council of the Pan American Institute for Food Protection and Zoonoses (INPPAZ), on the Expiration of the Period of Office of Guatemala

CD45/21 PAHO Award for Administration, 2004

CD45/22 Abraham Horwitz Award for Leadership in Inter-American Health, 2004
Working Documents (cont.)

CD45/23  Manuel Velasco-Suárez Award in Bioethics, 2004
CD45/24  Jacques Parisot Foundation Fellowship Award, 2004
CD45/25  Report of the XIII Inter-American Conference of Ministers of Labor
CD45/26  Resolutions and Other Actions of the Fifty-seventh World Health Assembly of Interest to the Regional Committee
CD45/27  Report on Reducing the Impact of Disasters on Health Facilities
CD45/28  Report of the Extraordinary Meeting of the Hemispheric Committee for the Eradication of Foot-and-Mouth Disease
[Item and document deleted from the Agenda]

Information Documents

CD45/INF/1  Draft Provisional Agenda of the 115th Session of the WHO Executive Board
CD45/INF/3  PAHO Regional Program Budget Policy
CD45/INF/5  Statistics on PASB/WHO Staff
LIST OF PARTICIPANTS
LISTA DE PARTICIPANTES

Members States/Estados Miembros

Antigua and Barbuda/Antigua y Barbuda

Chief Delegate – Jefe de Delegación

Hon. H. John Maginley
Minister of Health, Sports, and Youth Affairs
Ministry of Health, Sports, and Youth Affairs
St. John's

Delegate – Delegado

Mr. Starret D. Greene
Minister Counselor
Permanent Mission of Antigua and Barbuda
to the Organization of American States
Washington, D.C.

Argentina

Chief Delegate – Jefe de Delegación

Dr. Ginés González García
Ministro de Salud
Ministerio de Salud
Buenos Aires

Delegates – Delegados

Dr. Carlos Vizzotti
Subsecretario de Relaciones Sanitarias
e Investigación en Salud
Ministerio de Salud
Buenos Aires

Lic. Sebastián Tobar
Director
Coordinación de Relaciones Sanitarias Internacionales
Ministerio de Salud
Buenos Aires
Members States/Estados Miembros (cont.)

Argentina (cont.)

Alternates – Alternos

Dr. Oscar Filomena
Coordinador
Unidad de Financiamiento Internacional
Ministerio de Salud
Buenos Aires

Lic. Walter Valle
Asesor Unidad Ministro
Coordinador del Seguro Materno Infantil
Ministerio de Salud
Buenos Aires

Dr. Alfredo Stern
Secretario de Salud
Ministerio de Salud
Buenos Aires

Dra. Graciela Degani
Ministra de Salud y Acción Social de la Provincia de Entre Ríos
Paraná

Lic. Karina Chierzi
Jefe de Gabinete
Subsecretaría de Relaciones Sanitarias e Investigación en Salud
Ministerio de Salud
Buenos Aires

Sr. Roberto Luzardi
Jefe de Prensa y Comunicación
Ministerio de Salud
Buenos Aires

Adviser – Asesor

Sr. Sebastián Molteni
Representante Alterno de Argentina ante la Organización de los Estados Americanos
Washington, D.C.
Members States/Estados Miembros (cont.)

Bahamas

Chief Delegate – Jefe de Delegación

Hon. Senator Marcus C. Bethel
Minister of Health
Ministry of Health
Nassau

Delegates – Delegados

Dr. Merceleine Dahl-Regis
Chief Medical Officer
Ministry of Health
Nassau

Dr. Baldwin Carey
Director of Public Health
Ministry of Health
Nassau

Alternates – Alternos

Dr. Glen Beneby
Medical Advisor
Public Hospitals Authority
Ministry of Health
Nassau

Dr. Pearl McMillan
Senior House Officer
Planning Unit
Ministry of Health
Nassau
Members States/Estados Miembros (cont.)

Barbados

Chief Delegate – Jefe de Delegación

Hon. Jerome X. Walcott
Minister of Health
Ministry of Health
St. Michael

Delegates – Delegados

Ms. Antoinette Williams
Permanent Secretary
Ministry of Health
St. Michael

Dr. Elizabeth Ferdinand
Chief Medical Officer
Ministry of Health
St. Michael

Belize/ Belice

Chief Delegate – Jefe de Delegación

Ms. Marjorie Parks
Deputy Director of Health Services
Ministry of Health and the Environment
Belmopan

Bolivia

Chief Delegate – Jefe de Delegación

Dr. Fernando Cisneros
Director de Asuntos Internacionales
Ministerio de Salud y Deportes
La Paz
Members States/Estados Miembros (cont.)

Bolivia (cont.)

Delegates – Delegados

Dra. Cristina Linale de Aparicio
Primer Secretario
Misión Permanente de Bolivia ante la
Organización de los Estados Americanos
Washington, D.C.

Brazil/Brasil

Chief Delegate – Jefe de Delegación

Dr. Gastão Wagner de Sousa Campos
Secretário Executivo
Ministério da Saúde
Brasília

Delegates – Delegados

Dr. Jarbas Barbosa da Silva Júnior
Secretário de Vigilância em Saúde
Ministério da Saúde
Brasília

Dra. Maria Luiza Jaeger
Secretária de Gestão do Trabalho
e da Educação na Saúde
Ministério da Saúde
Brasília

Alternates – Alternos

Sr. Santiago Luís Bento Fernandez Alcázar
Conselheiro
Assessor Especial do Ministro da Saúde
Ministério da Saúde
Brasília
Members States/Estados Miembros (cont.)

Brazil/Brasil (cont.)

Alternates – Alternos (cont.)

Sr. Inácio Massaru Aihara
Coordenador-Geral de Orçamento e Finanças
Subsecretaria de Planejamento e Orçamento
Ministério da Saúde
Brasília

Sr. José Roberto de Araújo Ferreira
Gerente de Projeto da Presidência
da Fundação Oswaldo Cruz
Rio de Janeiro

Sr. Marco Antônio Gomes Pérez
Coordenador de área Técnica de
Saúde do Trabalhador
Ministério da Saúde
Brasília

Sra. Camile Filippozzi
Representante Alterna
Missão Permanente do Brasil na
Organização dos Estados Americanos
Washington, D.C.

Canada/Canadá

Chief Delegate – Jefe de Delegación

Hon. Robert G. Thibault
Parliamentary Secretary
Ministry of Health
Ottawa
Members States/Estados Miembros (cont.)

Canada/Canadá (cont.)

Delegates – Delegados

Ms. Laurie Gorman  
Special Assistant to the Parliamentary Secretary  
Ministry of Health  
Ottawa

Ms. Carla Penn Gilders  
Director General  
International Affairs Directorate  
Health Canada  
Ottawa

Mr. Nick Previsich  
Acting Director  
International Affairs Directorate  
Health Canada  
Ottawa

Alternates – Alternos

Ms. Melissa Follen  
Senior Policy Advisor  
International Affairs Directorate  
Health Canada  
Ottawa

Mr. George Wieringa  
Senior Program Officer  
Multilateral Branch  
Canadian International Development Agency  
Ottawa
Members States/Estados Miembros (cont.)

Canada/Canadá (cont.)

Alternates – Alternos (cont.)

Mr. David Morris
Counsellor, Alternate Representative
Permanent Mission of Canada to the
Organization of American States
Washington, D.C.

Ms. Basia Manitius
Alternate Representative
Permanent Mission of Canada to the
Organization of American States
Washington, D.C.

Mr. Richard Massé
Président-directeur général
Institut national de Santé publique du Québec
Québec

Mr. André Corriveau
Chief Medical Health Officer
and Director of Population Health
Department of Health and Social Services
Government of the Northwest Territories
Yukon, Northwest Territories

Ms. Niloo Zand
Health Advisor, Operations
International Programs
Canadian Red Cross
Ottawa
Members States/Estados Miembros (cont.)

Chile

Chief Delegate – Jefe de Delegación

Dr. Pedro García
Ministro de Salud
Ministerio de Salud
Santiago

Delegates – Delegados

Dr. Rodrigo Meza
Jefe de Gabinete
Ministerio de Salud
Santiago

Dr. Roberto Tapia
Jefe de la Oficina de Cooperación y Asuntos Internacionales
Ministerio de Salud
Santiago

Dr. Manuel Inostroza
Superintendente de Instituciones de Salud Provisional
Ministerio de Salud
Santiago

Sr. David Quiroga
Tercer Secretario
Misión Permanente de Chile ante la Organización de los Estados Americanos
Washington, D.C.

Colombia

Chief Delegate – Jefe de Delegación

Sra. María Clara Isaza Merchán
Encargada de Negocios
Misión Permanente de Colombia ante la Organización de los Estados Americanos
Washington, D.C.
Members States/Estados Miembros (cont.)

Colombia (cont.)

Delegates – Delegados

Sr. Jorge Mario Echeverri Cárdenas
Representante Alterno
Misión Permanente de Colombia ante la
Organización de los Estados Americanos
Washington, D.C.

Sr. Andrés Felipe Villamizar Ortiz
Representante Alterno
Misión Permanente de Colombia ante la
Organización de los Estados Americanos
Washington, D.C.

Costa Rica

Chief Delegate – Jefe de Delegación

Dra. María del Rocío Sáenz Madrigal
Ministra de Salud
Ministerio de Salud
San José

Delegates – Delegados

Sr. Agustín Castro
Embajador Alterno
Representante Alterno de Costa Rica ante la
Organización de los Estados Americanos
Washington, D.C.

Sra. Roxana Terán-Victory
Ministra Consejera
Misión Permanente de Costa Rica ante la
Organización de los Estados Americanos
Washington, D.C.
Members States/Estados Miembros (cont.)

**Cuba**

Chief Delegate – Jefe de Delegación

Dr. José Ramón Balaguer Cabrera  
Ministro de Salud Pública  
Ministerio de Salud Pública  
La Habana

Delegates – Delegados

Dr. Antonio D. González Fernández  
Jefe del Departamento de Organismos Internacionales  
Ministerio de Salud Pública  
La Habana

Dra. Tania Pérez Xiques  
Directora Nacional de Atención Primaria  
Ministerio de Salud Pública  
La Habana

Alternates – Alternos

Sr. Dagoberto Rodríguez Barrera  
Embajador  
Jefe de la Sección de Intereses  
Washington, D.C.

Sra. Marisabel de Miguel  
Segunda Secretaria  
Sección de Intereses  
Washington, D.C.

Sr. Juan Carlos Artola  
Tercer Secretario  
Sección de Intereses  
Washington, D.C.

Sr. Iván Ferrer Arenas  
Funcionario  
Sección de Intereses  
Washington, D.C.
Members States/Estados Miembros (cont.)

**Dominica**

Chief Delegate – Jefe de Delegación

Hon. Herbert Sabaroche  
Minister of Health and Social Security  
Ministry of Health and Social Security  
Roseau

**Dominican Republic/República Dominicana**

Chief Delegate – Jefe de Delegación

Dr. Sabino Báez  
Secretario de Estado de Salud Pública y Asistencia Social  
Secretaría de Salud Pública y Asistencia Social  
Santo Domingo

Delegate – Delegado

Lic. Reynaldo Peguero  
Asesor Técnico del Secretario de Estado de Salud Pública y Asistencia Social  
Secretaría de Salud Pública y Asistencia Social  
Santo Domingo

**Ecuador**

Chief Delegate – Jefe de Delegación

Dr. Teófilo Lama Pico  
Ministro de Salud Pública  
Ministerio de Salud Pública  
Quito
Members States/Estados Miembros (cont.)

Ecuador (cont.)

Delegates – Delegados

Dr. José Villacís
Director General de Salud
Ministerio de Salud Pública
Quito

Dr. Francisco Huerta Montalvo
Director de Cooperación Internacional y Cultura
Consejo Nacional de Educación Superior
Quito

Alternates – Alternos

Ing. Marco Murillo
Presidente de la Comisión de Salud
Honorable Congreso de la República de Ecuador
Quito

Dra. Nancy Vásconez
Directora de Control y Mejoramiento de la Salud Pública
Ministerio de Salud Pública
Quito

Sr. Santiago Noboa
Representante Alterno
Misión Permanente de Ecuador ante la
Organización de los Estados Americanos
Washington, D.C.

Sra. Cristina Camacho
Segunda Secretaría
Misión Permanente de Ecuador ante la
Organización de los Estados Americanos
Washington, D.C.
Members States/Estados Miembros (cont.)

El Salvador

Chief Delegate – Jefe de Delegación

Dr. Guillermo Maza
Ministro de Salud Pública y Asistencia Social
Ministerio de Salud Pública y
Asistencia Social
San Salvador

Delegates – Delegados

Dr. José Antonio Pereira Galván
Subdirector de Desarrollo, Investigación y
Modernización Institucional del Instituto Salvadoreño
San Salvador

Sra. Abigail Castro de Pérez
Embajadora
Representante Permanente de El Salvador ante la
Organización de los Estados Americanos
Washington, D.C.

France/ Francia

Chief Delegate – Jefe de Delegación

Mme Sylvie Alvarez
Ambassadrice, Observatrice permanente de la France
près l’Organisation des États Américains
Washington, D.C.

Delegates – Delegados

Prof. Jacques Drucker
Conseiller santé près l’Ambassade de France
aux États-Unis
Washington, D.C.

M. Raymond Quereilhac
Conseiller, Représentation permanente de la France
près l’Organisation des États Américains
Washington, D.C.
Members States/Estados Miembros C

France/ Francia (cont.)

Alternates – Alternos

Dr Henriette Chamouillet
Conseillère régionale santé pour les Caraïbes
Bridgetown

M. Philippe Damie
Direction des Affaires sociales et sanitaires
de la Martinique
Fort-de-France

Dr Philippe Quénel
Coordinateur scientifique de la Cellule inter-régionale
d’épidémiologie de l’Institut de veille sanitaire en Martinique
Fort-de-France

Mlle Olivia de Maleville
Attachée à la Mission permanente d’Observation de la France
près l’Organisation des États Américains
Washington, D.C.

Grenada/Granada

Chief Delegate – Jefe de Delegación

Mr. Denis G. Antoine
Ambassador
Permanent Representative of Grenada
to the Organization of American States
Washington, D.C.

Delegate – Delegado

Ms. Marguerite St. John
Counsellor
Permanent Mission of Grenada
to the Organization of American States
Washington, D.C.
Members States/Estados Miembros (cont.)

Guatemala

Chief Delegate – Jefe de Delegación

Ing. Marco Tulio Sosa
Ministro de Salud Pública
y Asistencia Social
Ministerio de Salud Pública
y Asistencia Social
Ciudad de Guatemala

Delegate – Delegado

Lic. Claudia Díaz Durán
Asistente del Ministro de Salud
Ministerio de Salud Pública
y Asistencia Social
Ciudad de Guatemala

Guyana

Chief Delegate – Jefe de Delegación

Hon. Dr. Leslie Ramsammy
Minister of Health
Ministry of Health
Georgetown

Haiti/Haïti

Chief Delegate – Jefe de Delegación

M. Duly Brutus
Charge d’Affaires
Mission permanente d’Haïti près
l’Organisation des États Américains
Washington, D.C.
Members States/Estados Miembros (cont.)

Haiti/Haití (cont.)

Delegate – Delegado

M. Jean Ricot Dorméus
Ministre Conseiller
Mission permanente d'Haïti près
l'Organisation des États Américains
Washington, D.C.

Honduras

Chief Delegate – Jefe de Delegación

Sr. Salvador Rodezno Fuentes
Embajador
Representante Permanente de Honduras ante la
Organización de los Estados Americanos
Washington, D.C.

Delegate – Delegado

Lic. Guadalupe Carias
Consejera
Misión Permanente de Honduras ante la
Organización de los Estados Americanos
Washington, D.C.

Jamaica

Chief Delegate – Jefe de Delegación

Hon. John A. Junor
Minister of Health
Ministry of Health
Kingston
Members States/Estados Miembros (cont.)

Jamaica (cont.)

Delegates – Delegados

Dr. Barrington Wint
Chief Medical Officer
Ministry of Health
Kingston

Dr. Michelle Harris
Regional Technical Director
South East Regional Health Authority
Kingston

Alternate – Alterno

Ms. Delrose E. Montague
Minister
Permanent Mission of Jamaica to the
Organization of American States
Washington, D.C.

Mexico/México

Chief Delegate – Jefe de Delegación

Dr. Julio Frenk Mora
Secretario de Salud
Secretaría de Salud
México, D.F.

Delegates – Delegados

Dr. Roberto Tapia
Subsecretario de Prevención y
Promoción de la Salud
Secretaría de Salud
México, D.F.

Dr. Gabriel García Pérez
Titular de la Unidad Coordinadora de Vinculación
y Participación Social
Secretaría de Salud
México, D.F.
Members States/Estados Miembros (cont.)

Mexico/México (cont.)

Alternates – Alternos

Sr. Jorge Chen Charpentier  
Embajador  
Representante Permanente de México  
ante la Organización de los Estados Americanos  
Washington, D.C.

Lic. Mauricio Bailón González  
Director General  
Dirección General de Relaciones Internacionales  
Secretaría de Salud  
México, D.F.

Dr. Cuauhtémoc Ruíz Matus  
Coordinador de Asesores del Subsecretario de  
Prevención y Promoción de la Salud  
Secretaría de Salud  
México, D.F.

Sr. Ernesto Campos  
Ministro  
Representante Alterno de México ante la  
Organización de los Estados Americanos  
Washington, D.C.

Dr. Eduardo Pesqueira Villegas  
Director de Asuntos Bilaterales y Regionales  
Dirección General de Relaciones Internacionales  
Secretaría de Salud  
México, D.F.
Members States/Estados Miembros (cont.)

Mexico/México (cont.)

Alternates – Alternos (cont.)

Lic. Juan Gabriel Morales
Representante Alterno de México ante la
Organización de los Estados Americanos
Washington, D.C.

Lic. Mireya Marroquín Bitar
Jefa del Departamento Bilateral
Dirección General de Relaciones Internacionales
Secretaría de Salud
México, D.F.

Netherlands/Países Bajos

Chief Delegate – Jefe de Delegación

Dr. Joan P.E. Theodora-Brewster
Minister of Health and Social Development
Curaçao

Delegates – Delegados

Ms. Meroukshelaine Glas-Evans
Advisor to the Minister of Health
Curaçao

Mr. Herbert J. L. Rosini
Advisor to the Minister of Health
Curaçao
Members States/Estados Miembros (cont.)

Nicaragua

Chief Delegate – Jefe de Delegación

Dr. José Antonio Alvarado
Ministro de Salud
Ministerio de Salud
Managua

Delegates – Delegados

Dr. Rodolfo Correa Oquel
Coordinador General del Proyecto Modernización del Sector Salud
Ministerio de Salud
Managua

Lic. Julieta Blandón
Primer Secretario
Misión Permanente de Nicaragua ante la Organización de los Estados Americanos
Washington, D.C.

Panama/Panamá

Chief Delegate – Jefe de Delegación

Dr. Camillo Alleyne
Ministro de Salud
Ministerio de Salud
Ciudad de Panamá

Delegates – Delegados

Dr. Jorge Prosperi
Director General de Salud
Ministerio de Salud
Ciudad de Panamá
Members States/Estados Miembros (cont.)

Panama/Panamá (cont.)

Delegates – Delegados (cont.)

Sr. Resires Vargas
Representante Alterno
Misión Permanente de Panamá ante la
Organización de los Estados Americanos
Washington, D.C.

Paraguay

Chief Delegate – Jefe de Delegación

Dr. Julio César Velázquez
Ministro de Salud Pública y
Bienestar Social
Ministerio de Salud Pública y
Bienestar Social
Asunción

Delegates – Delegados

Dr. Jorge Palacios
Director de Planificación y Evaluación
Ministerio de Salud Pública y
Bienestar Social
Asunción

Dra. María Graciela Gamarra Cáceres
Directora
Vigilancia de Enfermedades no Transmisibles
Ministerio de Salud Pública y
Bienestar Social
Asunción
**Members States/Establecimientos Miembros** (cont.)

**Peru/Perú**

Chief Delegate – Jefe de Delegación

Dra. Pilar Mazzetti
Ministra de Salud
Ministerio de Salud
Lima

Delegates – Delegados

Dr. Carlos Cosentino
Director General de la Oficina General
de Cooperación Internacional
Ministerio de Salud
Lima, Perú

Dr. Luis Manrique
Asesor del Despacho Ministerial
Ministerio de Salud
Lima, Perú

Alternates – Alternos

Sra. Ana María Sánchez
Ministra Consejera
Misión Permanente de Perú ante la
Organización de los Estados Americanos
Washington, D.C.

**Saint Kitts And Nevis/Saint Kitts Y Nevis**

Chief Delegate – Jefe de Delegación

Mr. Elvis Newton
Permanent Secretary
Ministry of Health and Environment
Basseterre
Members States/Estados Miembros (cont.)

Saint Lucia/Santa Lucía

Chief Delegate – Jefe de Delegación

Hon. Damian Greaves
Minister of Health, Human Services,
Family Affairs, and Gender Relations
Ministry of Health, Human Services,
Family Affairs, and Gender Relations
Castries

Delegate – Delegado

Dr. Stephen King
Chief Medical Officer
Ministry of Health, Human Services,
Family Affairs, and Gender Relations
Castries

Saint Vincent and the Grenadines/San Vicente y las Granadinas

Chief Delegate – Jefe de Delegación

Mr. John Ellsworth
Ambassador
Permanent Representative of Saint Vincent and the Grenadines to the Organization of American States
Washington, D.C.

Delegate – Delegado

Mr. Frank M. Clarke
Counselor, Alternate
Permanent Mission of Saint Vincent and the Grenadines to the Organization of American States
Washington, D.C.
Members States/Estados Miembros (cont.)

**Suriname**

Chief Delegate – Jefe de Delegación

Hon. Dr. Mohamed Rakieb Khudabux  
Minister of Health  
Ministry of Health  
Paramaribo

Delegate – Delegado

Dr. Lesley E. Resida  
Director, Bureau of Public Health  
Paramaribo

**Trinidad and Tobago/Trinidad y Tabago**

Chief Delegate – Jefe de Delegación

Hon. John Rahael  
Minister of Health  
Ministry of Health  
Port-of-Spain

Delegate – Delegado

Dr. Rohit Doon  
Chief Medical Officer  
Ministry of Health  
Port-of-Spain
CD45/FR (Eng.)
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Members States/Estados Miembros (cont.)

United Kingdom/Reino Unido

Chief Delegate – Jefe de Delegación

Mr. Anthony Kingham
Head of Global Health
Department of Health
London

Delegates – Delegados

Dr. Rashmi Shukla
Director of Public Health
Department of Health
London

Ms. Carolyn Sunners
Health Adviser
Department of Health
London

United States of America/Estados Unidos de América

Chief Delegate – Jefe de Delegación

Hon. Tommy G. Thompson
Secretary of Health and Human Services
Department of Health and Human Services
Washington, D.C.

Delegates – Delegados

Mr. William Steiger
Director
Office of Global Health Affairs
Department of Health and Human Services
Washington, D.C.
Members States/Estados Miembros (cont.)

United States of America/Estados Unidos de América (cont.)

Delegates – Delegados (cont.)

Ms. Ann Blackwood  
Director of Health Programs  
Office of Technical and Specialized Agencies  
Bureau of International Organization Affairs  
Department of State  
Washington, D.C.

Alternates – Alternos

Dr. Stephen Blount  
Director  
Office of Global Affairs  
Centers for Disease Control and Prevention  
Department of Health and Human Services  
Atlanta, Georgia

Ms. Ruth Frischer  
Population, Health, and Nutrition Team Leader  
Office for Regional Sustainable Development  
Bureau for Latin America and the Caribbean  
Agency for International Development  
Washington, D.C.

Ms. Ginny Gidi  
International Health Officer  
for the Americas  
Office of Global Health Affairs  
Department of Health and Human Services  
Washington, D.C.

Dr. Stuart Nightingale  
Senior Medical Advisor to the Director  
Office of Global Health Affairs  
Department of Health and Human Services  
Washington, D.C.
Members States/Estudos Miembros (cont.)

United States of America/Estudos Unidos de América (cont.)

Alternates – Alternos (cont.)

Ms. Kelly Saldana
Health Sector Reform Adviser
Bureau for Latin America and the Caribbean
Agency for International Development
Washington, D.C.

Ms. Lisa Spratt
Program Analyst
Office of the United Nations System Administration
Bureau of International Organization Affairs
Department of State
Washington, D.C.

Ms. Mary Lou Valdez
Associate Director for Multilateral Affairs
Office of Global Health Affairs
Department of Health and Human Services
Rockville, Maryland

Mr. Richard Walling
Director
Office for the Americas and Middle East
Office of Global Health Affairs
Department of Health and Human Services
Rockville, Maryland

Uruguay

Chief Delegate – Jefe de Delegación

Dr. Conrado Bonilla
Ministro de Salud Pública
Ministerio de Salud Pública
Montevideo
Members States/Estados Miembros (cont.)

Uruguay (cont.)

Delegate – Delegado

Dr. Diego Estol
Director General de Salud
Ministerio de Salud Pública
Montevideo

Venezuela

Chief Delegate – Jefe de Delegación

Dr. Roger Capella Mateo
Ministro de Salud y Desarrollo Social
Ministerio de Salud y Desarrollo Social
Caracas

Delegates – Delegados

Sr. Jorge Valero
Embajador
Representante Permanente de Venezuela ante la Organización de los Estados Americanos
Washington, D.C.

Dra. Amanda Abreu Catalá
Directora General de la Oficina de Cooperación Técnica y Relaciones Internacionales
Ministerio de Salud y Desarrollo Social
Caracas

Alternates – Alternos

Dra. Esperanza Briceño
Directora de Drogas y Cosméticos
Ministerio de Salud y Desarrollo Social
Caracas
Members States/Estados Miembros (cont.)

Venezuela (cont.)

Alternates – Alternos (cont.)

Sr. Mario Aguzzi Durán
Consejero
Representante Alterno de Venezuela ante la
Organización de los Estados Americanos
Washington, D.C.

Srta. Kattyuska Rodríguez
Segunda Secretario
Representante Alterno de Venezuela ante la
Organización de los Estados Americanos
Washington, D.C.

Associate Members/Miembros Asociados

Puerto Rico

Dr. Johnny Rullán
Secretario de Salud
Departamento de Salud
San Juan

Dr. Raúl G. Castellanos Bran
Asesor del Secretario de Salud
Departamento de Salud
San Juan
Observer States/Estados Observadores

Spain/España

Sr. Alberto Infante  
Asesor  
Gabinete de la Ministra de Sanidad y Consumo  
Ministerio de Sanidad y Consumo  
Madrid  

Sr. Enrique Asorey  
Observador Permanente Alterno de España  
ante la Organización de los Estados Americanos  
Washington, D.C.

Dominica

Hon. Herbert Sabaroche  
Minister of Health and Social Security  
Ministry of Health and Social Security  
Roseau

Honduras

Sr. Salvador Rodezno Fuentes  
Embajador  
Representante Permanente de Honduras ante la  
Organización de los Estados Americanos  
Washington, D.C.
Award Winners
Ganadores De Los Premios

PAHO Award for Administration, 2004
Premio OPS en Administración, 2004

Dr. Gastão de Souza Campos
Brazil

Abraham Horwitz Award for Leadership in Inter-American Health, 2004
Premio Abraham Horwitz al Liderazgo en la Salud Interamericana, 2004

Dr. Eduardo Salazar Lindo
Perú

Manuel Velasco-Suárez Award in Bioethics, 2004
Premio en Bioética Manuel Velasco-Suárez, 2004

Dr. María Graciela de Ortúzar
Argentina

United Nations and Specialized Agencies
Naciones Unidas y Agencias Especializadas

Economic Commission for Latin America and the Caribbean
Comisión Económica para América Latina y el Caribe

Sr. Rex García

International Atomic Energy Agency
Organismo Internacional de Energía Atómica

Ms. Najat Mokhtar

Joint United Nations Program on HIV/AIDS
Programa Conjunto de las Naciones Unidas sobre el VIH/SIDA

Dr. Paloma Cuchi
Representatives of Intergovernmental Organizations
Representantes de Organizaciones Intergubernamentales

Caribbean Community
Comunidad del Caribe

Ms. Jacquelyn Joseph
Dr. Robert Brohim
Mr. Carl Browne
Mr. Vincent D. Sweeney
Ms. Patricia Aquing

Hipólito Unanue Agreement
Convenio Hipólito Unanue

Dr. Mauricio Bustamante

Inter-American Development Bank
Banco Interamericano de Desarrollo

Sr. Alfredo Solari
Sr. Andre Medici

Inter-American Institute for Cooperation on Agriculture
Instituto Interamericano de Cooperación para la Agricultura

Mr. Guillermo Grajales

Organization of American States
Organización de Estados Americanos

Mr. Antoine Chevrier
Ms. Maria Fernanda Trigo

The World Bank
Banco Mundial

Mr. Marcelo Bortman
Ms. Mary T. Mulusa
Representatives of Nongovernmental Organizations
Representantes de Organizaciones No Gubernamentales

The Global Fund to Fight AIDS, Tuberculosis, and Malaria
El Fondo Mundial de Lucha contra el SIDA, la Tuberculosis y la Malaria

Dr. Arletty Pinel

Inter-American Association of Sanitary and Environmental Engineering
Asociación Interamericana de Ingeniería Sanitaria y Ambiental

Ing. Alexander Chechilnitzky

International Association for Dental Research
Asociación Internacional para Investigación Dental

Dr. Christopher H. Fox

International Catholic Committee of Nurses and Medico-Social Assistants
Comité Internacional Católico de Enfermeras y Asistentes Médico-Sociales

Ms. Marylee J. Meehan

International Council for Control of Iodine Deficiency Disorders
Consejo Internacional para la Lucha contra los Trastornos por Carencia de Yodo

Dr. Eduardo Pretell

International Council of Women
Consejo Internacional de Mujeres

Ms. Ariel Rosita King
Representatives of Nongovernmental Organizations (cont.)
Representantes de Organizaciones No Gubernamentales (cont.)

International Federation of Medical Students’ Associations
Federación Internacional de Asociaciones de Estudiantes de Medicina

Mr. Lawrence Loh

International Federation of Pharmaceutical Manufacturers Associations
Federación Internacional de la Industria del Medicamento

Ms. Margalit Edelman

International Organization for Standardization
Organización Internacional de Normalización

Mr. Nick Tongson

International Society of Radiographers and Radiological Technologists
Sociedad Internacional de Radiógrafos y Técnicos de Radiología

Mr. T.J.D. West

Latin American Association of Pharmaceutical Industries
Asociación Latinoamericana de Industrias Farmacéuticas

Dr. Rubén Abete

Latin American Federation of Hospitals
Federación Latinoamericana de Hospitales

Dr. Norberto Larroca
Dr. Héctor Vazzano
Representatives of Nongovernmental Organizations (cont.)
Representantes de Organizaciones No Gubernamentales (cont.)

The National Alliance for Hispanic Health
La Alianza Nacional para la Salud Hispana

Ms. Marcela Gaitán

United States Pharmacopeia

Mr. John T. Fowler
Ms. Jennifer Devine

World Association for Psycosocial Rehabilitation
Asociación Mundial para la Rehabilitación Psicosocial

Dr. Martin Gittelman

World Association for Sexology
Asociación Mundial para Sexología

Ms. Esther Corona

World Association of Societies of Pathology and Laboratory Medicine
Asociación Mundial de Sociedades de Patología y Medicina Laboratorial

Dr. Paul A. Raslavicus

World Federation of Public Health Associations
Federación Mundial de Asociaciones de Salud Pública

Dr. Allen K. Jones

World Self-Medication Industry
Industria Mundial de la Automedicación Responsable

Lic. Héctor Bolaños
Invited Speakers
Oradores Invitados

Sr. Miguel Ángel Rodríguez
Secretario General de la Organización
de los Estados Americanos
Washington, D.C.

Hon. Joseph Frank Fontana
Minister of Labor and Housing
Ministry of Labor and Housing
Canada

Lic. José Roberto Espinal
Ministro de Trabajo y Previsión Social
Ministerio de Trabajo y Previsión Social
El Salvador

Lic. Carlos Abascal Carranza
Secretario de Trabajo y Previsión Social
Secretaría de Trabajo y Previsión Social
México
World Health Organization
Organización Mundial De La Salud

Dr. Jong-wook LEE
Director-General
Geneva

Dr. Anarfi Asamoah-Baah
Assistant Director-General
Communicable Diseases
Geneva

Dr. Anders Nordstrom
Assistant Director-General
General Management
Geneva

Dr. Bernard P. Kean
Director Governance
Geneva

Mr. Liu Peilong
Advisor to the Director-General
Geneva
Pan American Health Organization
Organización Panamericana de la Salud

Director and Secretary ex officio of the Council
Directora y Secretaria ex officio del Consejo

Dr. Mirta Roses Periago

Advisers to the Director
Asesores de la Directora

Dr. Joxel García
Deputy Director
Director Adjunto

Dr. Carissa Etienne
Assistant Director
Subdirectora

Mr. Eric J. Boswell
Director of Administration
Director de Administración

Dr. Daniel López Acuña
Director of Program Management
Director de Gestión de Programas

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